



International Centre for  
Trade Transparency  
& Monitoring

# White Paper

The Role of Technology in Enhancing Supply Chain  
Transparency: Trends and Innovations

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# Introduction

Today, supply chain management is an indispensable element of organizational success. One key to successful supply chain administration lies in creating transparency within this complex ecosystem. Recently, technology to increase supply chain visibility has been an area of heavy research. New technologies have transformed how business is conducted--and supply chains are no different. As businesses evolve, more emphasis has been put on using cutting-edge technologies to manage supply chains more effectively and efficiently. In this White Paper we investigate how technology plays an integral part in improving supply chain transparency while discussing recent innovations within this space and the advantages associated with employing such cutting-edge innovations to increase visibility of supply chains.

## Definition of Supply Chain Transparency

Supply chain transparency refers to a company's ability to trace and monitor its supply chain network throughout each phase of production, from material sources, manufacturing procedures, logistics issues and environmental and social impacts through to completion. Transparency in supply chains is of critical importance for businesses in order to comply with legal regulations, develop sustainable practices and gain consumer trust. Information disclosure provides accountability and responsibility among suppliers, manufacturers and distributors while giving investors greater insight into a company's operations. Technology has played a critical role in increasing supply chain transparency by enabling companies to collect and track real-time data collection for greater supply chain transparency, increasing visibility. Firms can then gain greater insight into their supply chains, identify risks or inefficiencies within them more accurately, and make informed decisions more efficiently.

## Importance of Supply Chain Transparency

Supply chain transparency cannot be overemphasized; taking ethical considerations into account has become ever more essential to customers, with more choosing companies which ensure full visibility through their supply chains. Also, supply chain transparency can protect companies against legal problems and public relations nightmares. By maintaining visibility into their supply chains, companies can proactively detect risks like poor working conditions or environmental degradation and address them accordingly. Technology continues to advance, and this can further bolster company's relationships with stakeholders while simultaneously increasing supply chain transparency for stakeholders and clients alike. Implementation of cutting-edge tech such as blockchain or IoT solutions ensure that each stage in a supply chain can be documented and traced, providing transparency for all involved.

## Technology's role in improving supply chain transparency

Technology plays an essential part in increasing supply chain transparency by offering real-time information and visibility of its entire supply network. Artificial Intelligence, Internet of Things (IoT), Blockchain technology and big data analytics are among the cutting-edge solutions used for increasing supply chain visibility. AI algorithms help anticipate demand and optimize inventory levels while IoT sensors keep an eye on where goods are in transit, monitor condition of goods delivered and provide real-time insight into supplier performance. Blockchain technology creates a secure, transparent record of transactions within supply chain networks while big data analytics help analyze large volumes of information to detect patterns and trends that enable better decision making. By adopting these technologies, businesses can increase visibility and transparency within supply chains for improved operational efficiencies, reduced costs, increased risk management effectiveness and customer service satisfaction.

# Trends and Innovations in Supply Chain Transparency

Blockchain technology has emerged as an innovative means for increasing supply chain transparency, offering secure and decentralized transaction records which all parties involved in a supply chain can easily access. Artificial Intelligence and machine learning technologies have also proven invaluable for streamlining supply chain processes, analyzing data, and pinpointing any issues within it. Meanwhile, sensors connected with Internet of Things devices allow companies to track goods as they travel down supply chains. These sensors and devices provide real-time data, providing full transparency into the movement and condition of goods. Finally, companies are being encouraged to adopt sustainable practices within their supply chains which involves offering transparency about the social and environmental effects of operations and products they produce or supply which benefits all three entities involved companies, consumers, and the planet alike. Overall, these trends and innovations enable increased supply chain transparency which benefits everyone involved including companies themselves as well as customers and planet.

## Utilization of Blockchain Technology

Blockchain technology has emerged as an innovative solution to increase supply chain transparency. Due to its decentralized nature, Blockchain permits secure, transparent, and unalterable record keeping of transactions. This technology features a distributed ledger system capable of validating and authenticating data almost instantaneously an ideal solution for supply chains that rely heavily on accurate information. Blockchain can also reduce costs and streamline processes by eliminating intermediary fees or third-party verification procedures. Food and pharmaceutical businesses, for instance, could utilize blockchain to ensure their products are authentic by tracking them from production through consumption.

Blockchain offers one promising innovation for supply chain transparency technology: this decentralized ledger can record transactions securely, transparently and tamper-proof manners. Blockchain can bring end-to-end transparency and accountability in supply chains by tracking movement of goods, exchange of data, and movement among participants. Blockchain can also create a network effect by incentivizing transparency and collaboration among suppliers, customers, and other stakeholders. Furthermore, it supports ethical sourcing by enabling verification of environmental and social standards. Blockchain's potential benefits cannot outshone its limitations; such as scaling, interoperability, governance and trust issues. Therefore, successful adoption requires taking an adaptive and collaborative approach involving active participation from multiple stakeholders in supply chain transparency initiatives. Overall, blockchain could revolutionize supply chain management through providing greater transparency, accountability, and efficiency in supply chains.

### **Internet of Things (IoT)**

Internet of Things (IoT) technology has emerged as a trend to provide supply chain transparency. IoT (Internet of Things) refers to the connectivity of everyday devices and sensors with the internet, enabling them to exchange information without human interference or intervention. IoT technology opens a wide array of opportunities for supply chain transparency across industries like food and beverages, pharmaceuticals, logistics etc. Companies using IoT sensors on products can track their location, temperature and humidity along with other key parameters in real time, monitoring condition during transport storage and distribution and making any needed corrections immediately to maintain customer satisfaction and enhance supply chains. Such supply chain transparency would enable companies to better track product movements as well as quality issues faster while improving customer service overall.

## Artificial Intelligence (AI)

AI can transform supply chain transparency. Thanks to its processing power and data analysis ability, it can identify patterns within vast amounts of information to pinpoint disruptions before they happen and predict when necessary. AI-enabled platforms, for instance, can track products throughout their journey from production to consumer purchase and provide real-time updates of their status. Artificial Intelligence can assist companies to optimize inventory management by forecasting demand and supply to reduce stockout or overstock risks. AI can aid sustainability initiatives by providing opportunities to reduce waste and promote eco-friendly practices. As supply chain transparency demands increase, AI solutions become even more indispensable to help companies meet them efficiently and effectively.

Big data analytics plays an essential role in increasing supply chain transparency. By examining vast quantities of data generated throughout their supply chains, organizations can gain invaluable insight into their operations, spot inefficiencies and optimize processes more easily. Big data analytics tools use machine learning algorithms to process, analyze, and interpret structured and unstructured data gathered across supply chains in real time giving organizations real-time visibility of potential disruptions or risks ahead of time and allow for proactive responses when disruptions or risks emerge. Big data analytics enables organizations to evaluate supplier performance, identify patterns and trends in demand, and make more informed decisions based on data. Therefore, companies who implement big data analytics in their supply chain operations can improve agility while cutting costs significantly and creating competitive advantages over time.

## Cloud Computing

Cloud computing has revolutionized business operations by offering accessible virtual data storage, processing power, and software applications on-demand. Cloud technology enables companies to easily access and store data from any global location at any time and on any device, at their leisure. Cloud computing also makes scaling IT resources up or



down as needed much simpler thus making this cost-efficient solution ideal for growing businesses. Cloud storage of data enables supply chain actors to collaborate easily and share information quickly for greater supply chain efficiency. Real-time tracking capabilities as well as quick communication enable real-time decision-making via real time monitoring of real time monitoring has greatly increased productivity within supply chains. Cloud computing solutions also feature security and data protection measures designed to safeguard confidentiality and protect supply chain data. As more businesses migrate towards this method of storage, digitalization of supply chains could accelerate faster while increasing overall transparency across supply chains.

# Technology Benefits to Increase Supply Chain Transparency

Technology offers numerous advantages in improving supply chain transparency. Businesses using digital tracking systems to keep an eye on products as they move from production stage to production stage can gain real-time insight into the entire supply chain and gain complete real-time transparency into operations. Not only can this help in tracking inventory status and condition, but it reduces errors, anomalies and miscommunications. Technology also empowers businesses to collect and analyze large volumes of supply chain performance data, aiding risk management and decision-making. Social media and other communication tools can also help engage consumers about products and supply chain practices, informing their buying decisions more thoroughly. Technology plays a pivotal role in streamlining operations while improving risk management practices while supporting transparency and sustainability goals.

Information Sharing in Real Time (RTIT) is key for business operations, ensuring timely decisions made by management. As mentioned above, timely information sharing is integral in increasing supply chain transparency. Thanks to cutting-edge technologies like blockchain, IoT, and AI, data can now be collected, analyzed, and shared quickly and more accurately than ever. Information sharing ensures that every stakeholder in a supply chain has access to vital data, so they can make well-informed decisions and thereby promotes transparency as well as collaboration, improved inventory management, asset utilization optimization and cost savings. Organizations that prioritize timely information sharing also experience enhanced customer satisfaction, as they can more quickly meet customers' needs and preferences. Future success for organizations that adopt emerging technologies and prioritize information sharing will depend heavily on them embracing emerging technologies and prioritizing timely data exchange not only will this give them an advantage against rival organizations but will also greatly contribute towards creating more eco-friendly supply chains around the globe.

## Improved supplier management

Another key trend in increasing supply chain transparency is improved supplier management. As supply chains become ever more complex and globalized, managing suppliers becomes an extremely daunting challenge. However, thanks to technological innovations it has become easier than ever before to keep tabs on suppliers throughout their supply chains. Some businesses have even implemented cloud-based supplier management systems which facilitate real-time communication and collaboration among all suppliers involved. Companies are using advanced analytics and big data tools to streamline supplier management processes while increasing transparency and efficiency. Companies also employ these strategies in order to better assess suppliers' performances as well as any associated risks. Attracting quality suppliers with technology solutions allows companies to proactively address any supply chain problems and enhance overall performance of their supply chains, thus leading to enhanced transparency and ultimately leading to business success.

## Enhance Risk Management

Technology's impact in supply chain transparency can also be measured through improved risk management capabilities. As businesses expand globally and become more complex, risks to supply chains have multiplied significantly: natural disasters, cyberattacks, political unrest and regulatory changes being some examples. Technology can assist companies in anticipating these risks and better planning for them, thus mitigating any negative repercussions to supply chains. Machine learning algorithms, for instance, can monitor weather systems to alert businesses about any disruptions while blockchain technology helps ensure compliance with changing regulations while safeguarding against cyber-attacks. By employing such technological innovations and more generally taking proactive measures to identify supply chain risks companies can significantly lower disruption costs while building customer and stakeholder loyalty and trust.

## Increased customer trust

When more transparency is provided to customers, they will feel more assured in purchasing products they purchased from your supply chain. Customers benefit greatly when they have information available to them about the source, production, and transportation of a product they plan on buying. With access to such data, they are better informed to make educated purchasing decisions. Greater transparency facilitates faster identification and resolution of any supply chain-related issues that may arise, further strengthening customer trust. Companies that prioritize supply chain transparency often portray themselves as more socially and environmentally conscious, which in turn builds customer loyalty. Utilizing technology to boost supply chain transparency is an invaluable asset when it comes to strengthening trust relationships between customer relationships.

Technology's effect on supply chain transparency includes its capacity to reduce expenses associated with managing their supply chains, through modern tools. Businesses using modern tools are better able to control expenses related to managing supply chains efficiently and thus improve transparency of operations. Digital systems designed to automate inventory management, transportation and logistics can provide vital benefits in terms of eliminating incorrect entries, decreasing human error, and providing real-time insights about supplies. An advancement such as this one can substantially decrease the time, resources and expenses needed to track deliveries or inventory levels. Furthermore, technology can assist in optimizing routes, cutting fuel consumption, and decreasing equipment idle times. Utilizing technology wisely allows businesses to realize numerous advantages that go far beyond supply chain transparency, such as reduced transportation-related costs and greater supply chain efficiency. Leveraging technology effectively will yield multiple rewards beyond supply chain transparency such as cost savings that allow more funds for R&D, marketing, or innovation purposes.

One key trend in supply chain transparency is blockchain technology. Thanks to its decentralized nature and cryptographic algorithms, blockchain provides an immutable ledger of all transactions and events occurring along a supply chain. Blockchain can

improve accountability and traceability while decreasing fraud risk and counterfeit products. Furthermore, its real-time visibility helps streamline supply chain processes as it facilitates automated payment solutions and smart contracts. Another revolutionary innovation lies within IoT devices and sensors, which generate real-time information on goods' location, temperature, humidity, and waste generation helping optimize supply chain performance while decreasing wasteful practices. Such technologies could revolutionize supply chain management while encouraging ethical, sustainable, efficient practices.

# Challenges associated with technology for increasing supply chain transparency

Although technology offers multiple potential advantages when used to increase supply chain transparency, certain challenges must first be met in order to fully realize these advantages. One major challenge posed by global supply chains lies in their inherent complexity; each link in these networks involves multiple intermediaries and touchpoints which makes obtaining an accurate picture of its end-to-end process difficult. Unadditional hurdle to address lies with potential data privacy breaches or cyber threats, which may undermine trust in supply chains and compromise supply chain security. Due to financial limitations or technical expertise issues, small and midsize enterprises (SME's) may struggle with adopting cutting edge technologies due to financial restrictions or other impediments. Given these complexities, careful and strategic incorporation of tech into supply chain management must take account of each unique business or industry in which supply chains exist.

## Complexity of Supply Chain Operations

One of the key challenges faced by supply chain professionals today is managing an increasingly complex supply chain. Thanks to globalization and new technologies, supply chains have become more diverse, dynamic, and difficult to control than ever. Supply chains involve numerous suppliers, goods and transportation modes which makes tracking goods and materials increasingly complex. Due to increased consumer demand for customized products with short delivery timelines and increased complexity of supply chains, their operation is more vulnerable to interruption from natural disasters, political unrest, or cyber-attacks than before. Organizations need greater supply chain transparency to mitigate these risks, with visibility across every stage. By adopting new technologies like blockchain, IoT and AI they can gain real-time insight into their supply chains while strengthening decision making capabilities for improved resiliency in supply chains.

Cybersecurity Risks Cybersecurity risks present major barriers to the successful implementation of technological solutions within supply chains. From data breaches and malware attacks, these dangers threaten both security and confidentiality for sensitive information that needs protecting. With the surge in cloud-based platforms and mobile applications comes an increasing need for robust security mechanisms that protect them against cyber-attacks. Within supply chain transparency, security breaches could expose information regarding partners, suppliers and customers and cause lasting reputational harm for an enterprise. Due to the nature of supply chains involving stakeholders from multiple nations and being composed of diverse supply chains, effectively and comprehensively addressing cybersecurity risks becomes even more of a challenge. Therefore, companies need to implement proactive security measures in order to secure operations while safeguarding supply chains' integrity and maintaining supply continuity.

Resistance to Change Opposition to change can be an ongoing battle within organizations, especially when adopting new technology. Reluctance to change may stem from various reasons, including fear of the unknown or feeling comfortable with existing procedures; however, in supply chain industry this refusal to embrace change can prove disastrous. Failing to adopt new technologies and innovations may result in inefficiencies, increased costs, and missed opportunities. Organizations can overcome resistance to change by communicating its benefits, providing training and supporting employees as part of decision making, as well as creating a culture of experimentation and continuous improvement that encourages employees to embrace change while driving innovation in supply chains.

### **Limited technological expertise**

One obstacle preventing supply chain transparency from being realized is limited technological expertise. Though technology has revolutionized business world, not all supply chain professionals possess enough technical know-how to effectively implement technological solutions. Implementation errors can not only be costly but they also diminish

trust in technology's capabilities. Without having sufficient expertise in reading data provided by technology solutions, supply chain professionals risk making decisions based on inaccurate or insufficient information. Complicating matters further are technological solutions which require special knowledge or abilities for proper operation, which necessitate specialized skillsets for efficient operation. As such, companies without technically proficient staff will find it challenging to maximize the advantages offered by technology to increase supply chain transparency. Therefore, building up necessary technical capacity will be critical in realizing a transparent and responsive supply chain environment.



## Case studies from organizations which have used technology to increase supply chain transparency.

Many organizations have successfully utilized technology to increase supply chain transparency. One such example is Walmart, who adopted blockchain technology to track food products' journey from farm to store to ensure increased transparency and build customer trust. Nike was another organization which used technology to increase supply chain transparency. Working alongside logistics company DHL, the company established an effective tracking solution which allows it to track products throughout their supply chains in real-time. Nike uses this platform to monitor their environmental impact and identify areas for improvement, while P&G collaborated with Convoy technology company in developing an end-to-end supply chain platform allowing real time visibility across their supply chains, helping optimize logistics processes while decreasing costs.

Walmart, one of the world's premier retailers, has adopted technology solutions in order to enhance supply chain transparency within its network. In 2016, the company unveiled a blockchain-based food tracking system, providing customers with relevant details regarding origin, handling, and delivery. Investment in technology has helped the company monitor food safety more closely, reduce wastefulness and enhance supply chain efficiency. Walmart has employed cutting-edge analytics software to enhance inventory management, streamline supply chain operations and anticipate consumer demand. Walmart has led by example in using technology to enhance supply chain transparency and efficiency and reap significant financial returns as a result of it, prompting other retailers to adapt technological advancements for enhanced supply chain transparency in future. As more retailers incorporate technological solutions for improved supply chain transparency into their operations.

Nestle has made great efforts to use technology to increase supply chain transparency as one of the world's premier food and beverage companies. Nestle takes great care in making its supply chains ethical, sustainable, and transparent for maximum effectiveness and compliance with regulations. Nestle has implemented various technological solutions such as blockchain for tracking products from farm to shelf and satellite technology for real-time monitoring of farm activities. To reach its goals, Nestle has employed many technological strategies. Nestle has also collaborated with technology startups in order to take advantage of their expertise in increasing supply chain transparency. Nestle hopes that by increasing transparency, its supply chain will become more sustainable and accountable, meeting growing consumer expectations about products' effects on society and environment.

Amazon, as the world's premier online retailer, has transformed the retail industry through their cutting-edge technologically driven supply chain practices. Logistics and transportation management systems at this company ensure on-time product deliveries while its predictive analytics and machine learning algorithms allow it to anticipate demand and optimize inventory levels. Amazon's innovative use of radio frequency identification tags and drones to track inventory tracking and deliver orders marks another significant leap forward in supply chain transparency and efficiency. Amazon has made sustainability one of its cornerstone principles by employing renewable energies like wind and solar to power its warehouses and data centers. Amazon serves as an example to other organizations seeking to optimize supply chain transparency and efficiency in today's digital environment.

Coca-Cola, one of the world's leading beverage companies, has employed blockchain technology as part of their supply chain transparency initiative. Coca-Cola partnered with the US State Department and other food and beverage companies to establish the Food Trust platform on blockchain, which allows it to track raw materials and finished products from origination through delivery. This platform enables Coca-Cola to track raw material usage as well as finished goods delivery on its supply chains. Coca-Cola uses blockchain technology to ensure their products are authentic, safe and of superior quality. Furthermore, the immutable record provided by their platform enables easy identification

and mitigation of risks or issues within their supply chains. Their adoption of such innovations further illustrates its capabilities of improving supply chain transparency not only within their company, but across industries at large.

Many companies are turning to blockchain technology in order to increase supply chain transparency and accountability. Blockchain provides secure digital record-keeping which increases both efficiency and accountability within supply chains. Blockchain provides a centralized ledger which records every transaction along the supply chain from source to end consumer, mitigating fraudulent activities or errors as efficiently as possible. Blockchain technology enables automated tracking and tracing of products, decreasing time and labor requirements required to search manually for goods to track. Blockchain can also assist companies with meeting regulations and standards, by making information sharing between supply chain partners easy and safe. Therefore, its widespread implementation could revolutionize supply chains across industries by providing greater transparency and security along every stage.

## Conclusion

Technology has revolutionized global supply chains, giving companies tools that boost transparency, efficiency, and sustainability. Innovative technologies like blockchain, AI and IoT are helping companies track products from source to final consumer with greater ease, helping ensure compliance with regulations while cutting waste and encouraging ethical business practices. Technology also allows businesses to manage complex supply chains more effectively, thus cutting costs while improving customer satisfaction and increasing loyalty. Transparency in supply chains is increasingly critical in today's highly competitive markets, and technology offers an invaluable means of accomplishing it. Therefore, companies who invest in technologies designed to increase transparency will position themselves to gain competitive edge as they meet changing customer and stakeholder demands and expectations.

### Recap the Importance of Supply Chain Transparency

Supply chain transparency has taken on increased significance within today's global economy with increasing demands for sustainable and ethical supply chain practices. This trend has been spurred by advances in technology that enable greater visibility and traceability throughout supply chains.

Transparency within supply chain operations gives companies an edge, increases customer loyalty, and decreases stakeholder risk. Supply chain transparency can improve labor conditions, lower environmental impacts, and foster overall societal welfare. Organizations must invest in technology and data-driven solutions that give them greater visibility, control, and transparency of their supply chains to build long-lasting, socially responsible supply chains that benefit all stakeholders involved.

## Recap of ideas

Technology's role in increasing supply chain transparency is of utmost importance for businesses hoping to remain competitive and meet rising stakeholder expectations. Emerging technologies, including blockchain, IoT and AI are offering greater transparency across supply chains from production through distribution and delivery. Technology is helping track products, reduce waste, enhance efficiency, and build customer trust; but challenges such as interoperability, data security and privacy must be overcome to ensure all stakeholders can trust it. Businesses should leverage innovation for competitive edge as well as increased transparency throughout the supply chain.

## Implications for future supply chain transparency

Technology has made incredible advances in supply chain transparency, leading to numerous advantages for companies and consumers alike improved trust, greater efficiency, reduced fraud risk and enhanced sustainability are just a few examples of its effects. However, various challenges and restrictions must still be overcome, including high costs associated with implementation and maintenance of technology; need for international cooperation; potential data privacy breaches etc. Also, increasing scrutiny regarding ethical and environmental considerations within supply chains suggests there remains significant room for further innovation in this space. With regards to the future, it appears likely that blockchain, artificial intelligence and other emerging technologies will continue to impact supply chain transparency, leading to improved outcomes for all involved stakeholders.

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